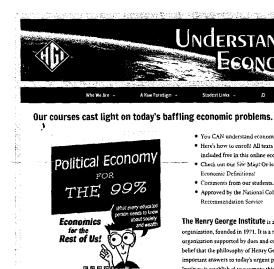
Greetings, HGI Members

This year's annual Members' meeting, at the CGO conference in St. Louis, was a bit of a from our usual chatty get-together. I chose to make a formal presentation — and since many of y there, I'd like to share some of that presentation as this year's report to you.

Our Online Program

Our website has been at www.henrygeorge. org since 1996. Along with *The Progress Report*, it was one of the first two successful Georgist websites.

We won't give up our regular-mail correspondence courses — but we've also done our best to get Henry George's ideas across to a 21st-century audience. This year I implemented a long-overdue upgrade to make the website mobile-friendly, which has improved overall traffic and interest. More important, it led me to re-think the way the course was organized, to cut down on the required reading and make it more inviting to online students. Also, the latest version of the course



incorporates the series of short videos I made with the Henry George School.

Since the online course shifted to a self-paced format, we've been quite successful at getting to enroll — but not so good at getting them to complete the course. We're addressing that in a conformation of ways. Our UE mailing list reminds people that they signed up, and provides them with brief connecting commentaries. Next, we'll begin a series of live online seminars with students. The gomake connections between the course's content and topical issues and concerns. Eventually we have sessions can be revenue-raisers.

Marketing efforts

I have been working for the past few months with a marketing consultant, and this has been eye-opening. The notion of a systematic marketing—campaign seems not to come naturally to Georgists—but we must do it. I've been encouraged to develop goods and services that will both raise revenue and encourage students to go on learning. The online seminars I mentioned will be part of this. Also, I plan to repackage the readings and illustrations of the *Understanding Economics* course in book form. This should look snazzier, and sell better, than our existing course booklets.

- Empirical approach: what are people looking for?
- Listen more.
- "Sell them what they want; give them what they need."
- Provide intriguing, engaging follow-up.
- Deliver a quality product!

Currently our two "sister sites," henrygeorge.org and landreform.org, get an average of 1

College credit recertification

In 2012, we successfully applied for and received college transfer-credit recommendation from the National College Credit
Recommendation Service. The Henry George
School's correspondence course program had a similar recognition from a certifying organization in the 1960s (which it lost when it jettisoned the program). Since then, no other Georgist program has earned this distinction. This is a valuable asset. Even if we don't graduate very many students, we have the right to display this validation. Other organizations can take advantage of it — if their teachers undergo an HGI training program.

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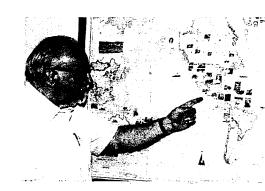
The NCCRS requires a recertification every 5 years, which costs \$5,000. Kris Feder and Fred Foldvary, who served as our academic eval back in 2012, have agreed to do so again. I'm confident that they will approve of how our curriculation been improved since then. A recertification meeting/interview will take place this month. Please can to help us raise the \$5K!

Notes on our history

Henry George School had a long-standing correspondence course program. By the mid 1960s it had hundreds of students per year, and offered courses in six languages. This was effective educational outreach, and a meaningful activity for student volunteers. Then, in 1969-70, the HGS changed course in a fruitless attempt to secure funding. Bob Clancy was fired; the correspondence course program was suddenly dropped.

Clancy founded the Institute in 1971. Its main program objective was to revive the correspondence course program.

The HGI started as a (more or less) o operation...



The Henry George School has a Board of Trustees of 15 people. Nine are appointed for lit and they choose the other six. The school was organized as it was to prevent infiltration — to make "real georgists" would be on its board. Over the years that has created great problems. Having seen pitfalls in the HGS's lifetime board structure, Bob and the HGI's founding Directors created the a democratic membership organization. Our Board of Directors is elected by the dues-paying mental However, the HGI's bylaws do provide a check against infiltration. Only four of the twelve board are elected each year. And the board has the right to refuse an application for membership.

This has never happened. But it could. If the HGI came into money, and 300 strangers su applied to join, seeking to hijack the organization, the board could prevent that.

The HGI was designed with longevity in mind. It has been at work for 46 years. Right no facing a funding crunch, but make no mistake; it WILL continue